

Fiscal Year 2027 Program of Work



**Catawba
Regional**
Council of Governments

State, Regional, and Local
Service, Coordination, and Leadership
with Impact and Measurable Outcomes



COGS IN SOUTH CAROLINA

The SC Councils of Governments were formed in 1967 when Governor Robert E. McNair signed legislation dividing the state into ten official planning districts.

Enabling legislation followed with a subsequent referendum for a SC Constitutional amendment in the early 1970s

Catawba Regional COG is comprised of four counties and 22 municipalities with a population of ~489,000 (~9% of SC's 2026 estimated population).



SERVICE TO OUR STATE, REGION, AND LOCALITIES



Programmatic Focus

- **Community Development**
- **Economic Development**
- **Planning & Government Services**



Regional Coordination

- **Regional Elected Officials Forum**
- **Regional Workforce Housing Study**
- **Regional Workforce Development Board**
- **Regional Rural Transportation Planning**
- **Regional City/County Managers Meetings**
- **Regional US EDA Economic Development District**
- **Regional ARC/SCRC Local Development District**

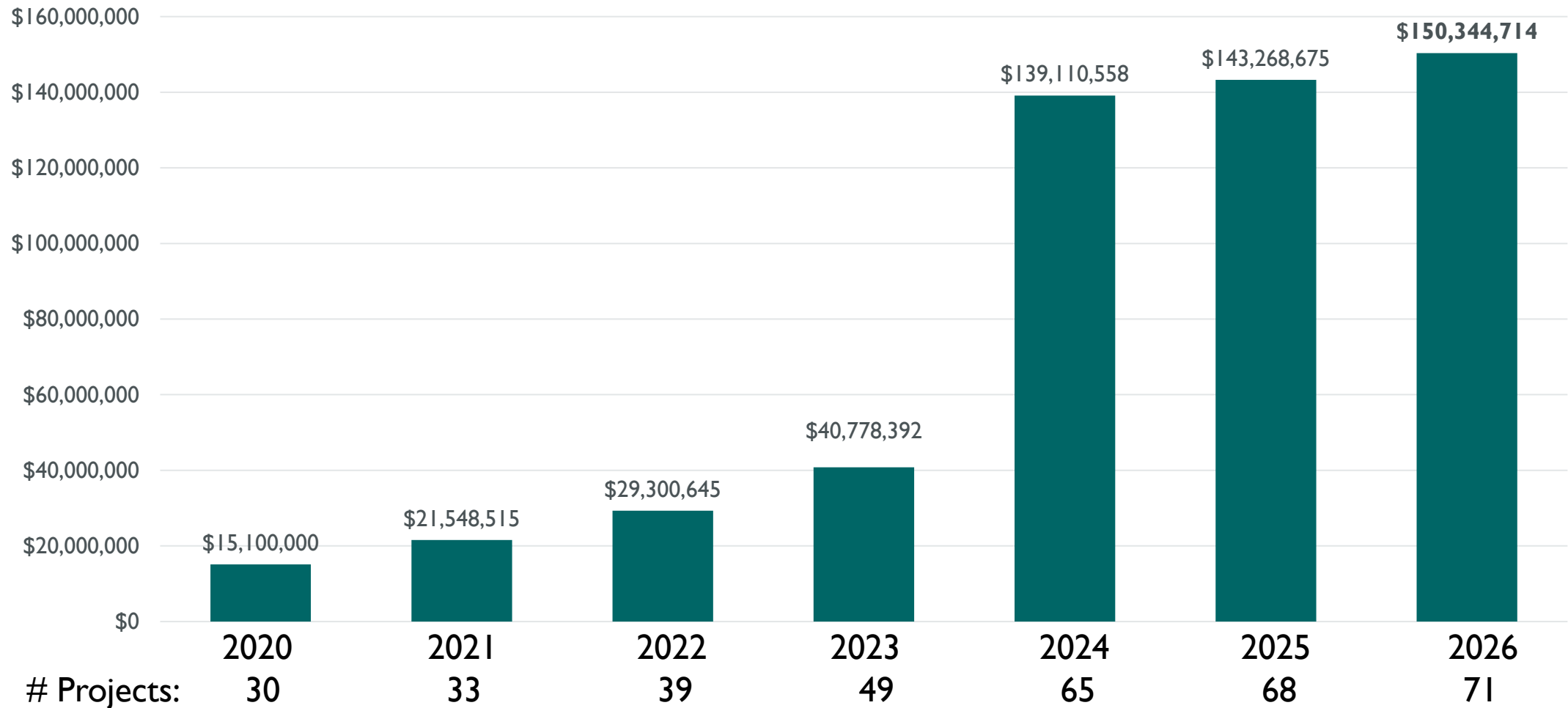


Service Delivery

- **Grant Writing & Administration**
- **Planning Services & GIS**
- **Rural Transportation Planning**
- **Business Financing**
- **Brownfield Assessment & Financing**
- **Financial/Accounting Services**
- **Employment and Workforce Training Services**

COMMUNITY DEVELOPMENT – IMPACT AND PRODUCTION

\$ AWARDED GRANTS IN PROCESS



COMMUNITY DEVELOPMENT - A YEAR OF TRANSITION IN 2027

SC Rural Infrastructure SCIIP Grants

- Finishing in Q2 of FY2027
- SCIIP = \$94,657,990 of grant funds and \$142,710,953 of total project costs

FY2027 Grant Projection

- \$55–60 million by FYE27 across 50–65 funded projects
- Federal and state grant program acronyms:

**CDBG, SC RIA, EDA, ARC,
SCRC, SC PRT, PHMSA,
PARD, MASC, EPA, DOT**

Regional Workforce Housing Study

- Concludes in July with presentation of findings/ recommendations to COG Board and County Councils in August
- FY27: Exploring housing initiatives to support study outcomes

ECONOMIC DEVELOPMENT - WORKFORCE



Administer ~\$2 million of workforce development (WIOA) funding

- **Funds used for:**
 - **Operation of three SC Works offices**
 - **Employment services/occupational training for participants in Chester, Lancaster, and York Counties**

Oversight

- **All state negotiated goals for the region currently met**
- **Excellent programmatic and financial monitoring results (no findings) from SC Department of Employment and Workforce**

Effectiveness/Impact

12,635 qualified job seekers served through the Catawba Regional SC Works offices last year

Catawba Workforce Development Board received “High-Performance Board Incentive Award” in 2026

Mid-cycle Update of Local Workforce Development Plan due in early 2027

ECONOMIC DEVELOPMENT – BUSINESS LENDING

Lending Assets Under Management

- **\$36 million with \$6 million approved and in pipeline**
- **Statewide delivery**
- **Lending assets spread across COG, CRDC and SC Brownfields Cleanup Loan Fund**
- **New Lending Director to be hired in FY2027**

Life-to-Date Loan Production

- **406 loans closed**
- **\$102,715,973 loaned**
- **\$181,813,182 private capital leveraged**
- **3,250+ jobs created**

Financing Provided By:

Catawba Regional
Development Corporation

327-9041

ECONOMIC DEVELOPMENT – BROWNFIELDS



Brownfields Cleanup Revolving Loan Fund

- **In FY26, \$920,000 of clean-up BCRLF sub-grants have been committed/funded in our region:**
- **Buffalo Mill, Union County**
- **Union Dry Cleaners, City of Union (Union County)**
- **Great Falls Rail Trail, Town of Great Falls (Chester County)**

FY26/27 Work

- **Completion of SC Brownfields Environmental Site Testing (SC BEST) Program, led by Catawba Regional (86 reports completed - +\$900,000 committed/deployed)**
- **Design/Launch of SC BEST (and Cleanup) Program 2.0 with new contract – potentially \$3 million in funding**
- **Completion of \$500,000 EPA Community-wide Assessment Grant**

GOVERNMENT SERVICES - PLANNING & TECHNICAL ASSISTANCE

Planning and Technical Assistance

- **37 on-going project/technical assistance contracts for 23 localities and organizations**
- **Serve as Planning, Geographic Information Systems (GIS), or Finance staff for:**
 - **Localities:** City of Union, Town of Clover, Town of Van Wyck, City of Lancaster
 - **Non-profits/COGS:** SC Chapter – American Planning Association, Santee Lynches COG, Southeast Regional Directors Institute

Rural Transportation Planning (under new 3-year contract with SCDOT)

- **\$7.5 million of annual regional mobility (aka “guideshare”) funding for projects**
- **Prepare and maintain regional rural Long Range Transportation Plan (LRTP) and Transportation Improvement Program (TIP)**
- **Provide technical assistance to localities in coordination with SCDOT planning**
- **FY2027:**
 - **Local Public Agency (LPA) agreement with SC DOT**
 - **SCDOT Modernization Bill – S.831**

GOVERNMENT SERVICES – CONNECTIONS AND COORDINATION

Leadership and connectivity within and beyond our region

-  • **Catawba Wateree Comprehensive Relicensing Agreement – Final Agreement Committee (CWCRA-FAC)**
- **Catawba Wateree Water Management Group – Advisory Committee (CWWMG)**
- **Inter-basin Transfer Issue – Charlotte Water/SC DES/SC Water**
- **SC Community Development Association (SCCDA)**
- **Southeast Regional Directors Institute (SERDI)**
- **SC Chapter of American Planning Association (SCAPA)**
- **Development Districts of Appalachia (DDAA)/Appalachian Regional Commission (ARC)**
- **National Association of Workforce Development Professionals**
- **Southeastern Employment & Training Association**
- **National Association of Development Organizations (NADO)**
- **Catawba Regional Elected Officials Forum – in partnership with Chambers of Commerce**

CRCOG Summary Balance Sheet (Governmental Funds)

Total Assets	\$ 22,456,549
Total Liabilities	\$ 651,344
Restricted Fund Balance	\$ 20,071,574
Unrestricted Fund Balance	\$ 1,441,415
YTD Revenues over Expenses	\$ 292,216
Total Fund Balance	\$ 21,805,205

CATAWBA REGIONAL REVENUES UNDER MANAGEMENT

**Direct
Revenues
(CRCOG &
CRDC)**

**\$3,505,766+
\$285,400 =
\$3,791,166**



**CRCOG
Passthrough
Revenues
(WIOA, EPA
Brownfields,
SC BEST,
Regional
Housing
Study**

\$2,744,000



**CRCOG
Managed
Grant Funds
(1/3 of
outstanding
grants)**

**\$150,344,744
/3 years =
\$50,114,905
/year**



**SC DOT
Regional
Mobility
(Guideshare)
Allocation to
CRCOG
Region**

\$7,494,830



**Total FY26
Catawba
Regional
Direct,
Indirect, and
Managed
Revenues**

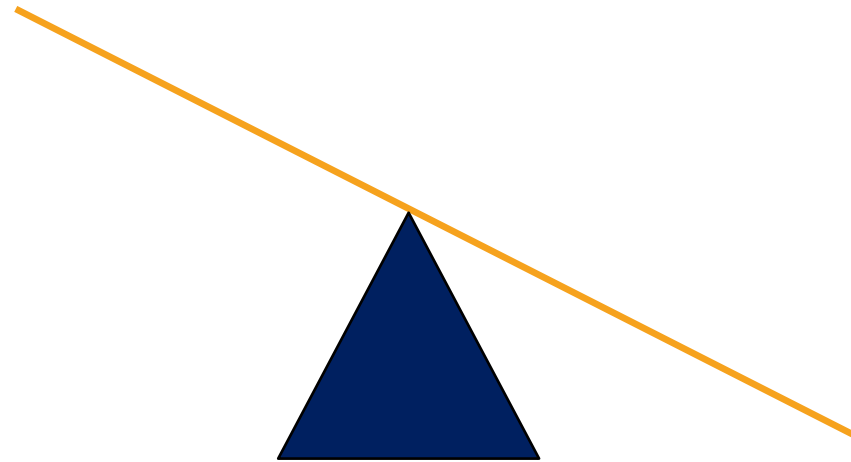
\$64,144,901

RETURN ON INVESTMENT

CUMULATIVE ROI = \$67.05:1

\$8,736,781
Cumulative Local
Dues

Since 1971, Catawba Regional member counties have paid a cumulative total of \$8.73 million in dues



Since 1971, Catawba Regional has deployed \$585.9 million across the four counties of our region

\$585,881,615
Cumulative Capital
Deployed



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